



Future Stirling Phase Two Outcomes

February 2026

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Background

To ensure we're strategic and intentional about shaping our shared future, the City is undertaking a major review of its Strategic Community Plan, Sustainable Stirling 2022–2032. This review is being guided by three phases of community engagement.

Phase one focused on listening to our community. Through surveys and pop-up events more than 1,600 people shared their thoughts on what matters most, what would make Stirling an even better place to live, and where Council should focus its efforts to help shape the future our community deserves.

Phase two built on these insights by exploring the feedback in greater depth. Through community workshops, participants helped review our current plan, refine and define our 47 focus areas and identify any gaps and future opportunities.

Next, in mid-2026, we'll bring together everything we've learned so far to shape the revised Strategic Community Plan. Our Future Forum will play an important role in testing the plan to make sure it reflects both where we are now and where we want to be over the next 10 years, ensuring the plan represents everyone in our community. This outcomes report relates specifically to phase two.



Overall Objective: To gather insights and identify emerging priorities across residents within the City to inform the major review of Sustainable Stirling 2022–2032.

Phase two workshop objectives

Build community connection and ensure participation is inclusive, accessible, and meaningful.

Identify the importance of focus areas including what the City should focus on over the coming decade.

Identify what's missing, what needs refining and future growth considerations.

Woolaa Bidi (Celebrating Pathways)

We have begun each phase of Future Stirling with a unique opportunity to connect with country and experience the cultural knowledge that has guided sustainable living on this land for tens of thousands of years.

Woolaa Bidi (Celebrating Pathways) hosted on Monday 17 November, featured Nyoongar storytelling, dance, and a connection to Country.

Facilitated by Preston Culbong, Derek Nannup Jr, and Aliwah Cultural Enterprise, this launch event was an opportunity to acknowledge that meaningful community engagement begins with respect and relationships.

Also on showcase was the 250 student entries from the Nature Stories Schools Competition which invited local students to write creative stories from perspectives of nature. Entries explored themes such as habitat pressure, tree loss, water use, pollution, climate change and coastal erosion. The initiative celebrated creativity and the winning classes were announced at the event.

The community workshops also shared our Future Kids videos that encouraged fresh thinking about urban change and planning for the future.



Who participated in the workshops?

- A total of five, two-hour Your Future, Our Focus Workshop's were held with City of Stirling residents, using deliberative engagement activities to build on insights from the phase one survey.
- The primary purpose of the workshops was to review the 47 focus areas for achieving our objectives and prioritise what was most important, identify emerging themes, issues and opportunities.
- A total of 114 attendees participated across the five Your Future, Our Focus workshops held between 17 November and 26 November 2025.
- Attendees included 31 people who belong to a local community group or club, 11 business owners, 18 staff who are also residents, 38 people who were born overseas, 17 people who speak a language other than English, five LGBTQIA+, three people with disability and two Aboriginal and Torres Strait Islanders.

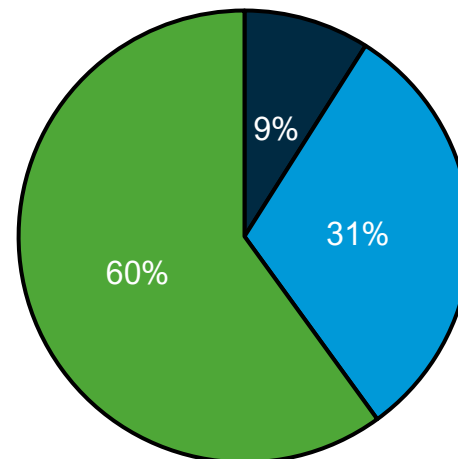


Who participated in the workshops? By demographic

Workshop composition Number of attendees	
Gender	
Men	39
Women	75
Ward	
Balga	10
Coastal	30
Doubleview	21
Hamersley	14
Inglewood	9
Lawley	10
Osborne	17
Visitor	3
Total	
Total	114

Workshop composition Percentage of attendees by age
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■ 18-34 years ■ 35-54 years ■ 55+ years



Phase one key recommendations and phase two's future focus priorities



1

Improve transport & connectivity

2

Improve housing affordability and liveability of neighbourhoods

3

Enhance safety and security

Action

Advocate for improved public transport links, expand and maintain cycling/walking infrastructure, and address parking and traffic issues, especially near key amenities and schools.

Support affordable housing options, ensure new developments include adequate green space and parking, and balance growth with preservation of neighbourhood character

Expand visible security measures, improve street and park lighting, and work with police and community groups to address crime and anti-social behaviour. Make safety a visible, ongoing priority in all public spaces.

Why

Transport and connectivity are major concerns. Residents want better public transport, safer cycling and walking paths, and improved parking and traffic management.

Housing and affordability are significant issues. Residents are concerned about rising costs, housing diversity, and the impact of infill and high-density development.

Safety and security are top concerns. Residents call for more lighting, security patrols, CCTV, and proactive crime prevention in public areas, parks, shopping centres, and transport hubs.

Phase 2

3.5 Provide a safe network of cycleways and pathways to link people and places.

3.6 Advocate for improved public transport options to enhance activity and reduce reliance on vehicle use.

3.2 Improve the quality, liveability and identity of local areas.

3.1 Prioritise growth in activity corridors and centres.

1.8 Create strong partnerships to improve community safety.

5.1 Comply with legislation, standards and obligations.

Phase one key recommendations and phase two's future focus priorities



4

Future-proof amenities and facilities

5

Create events that connects the community

6

Strengthen support for the environment

Action

Prioritise upgrades, regular maintenance, and equitable distribution of high-quality public amenities across all suburbs. Ensure these spaces are accessible, inclusive, and support a wide range of community activities.

Organise events that bring residents together to strengthen community bonds and encourage active engagement. Introduce inclusive activities and tailored programs for older people, youth and the broader community .

Increase tree planting (especially native species), protect mature trees, and ensure regular maintenance. Integrate urban greening into all planning and development and educate the community on the benefits of a healthy tree canopy.

Why

Residents want more and better-maintained parks, playgrounds, libraries, community centres, and event spaces that are accessible to everyone.

Residents recognise the importance of social events to create a better harmony in the community and in their neighbourhood.

Tree management is a high-frequency theme. Residents value tree canopy for shade, cooling, and environmental benefits, and want more trees planted and better protection for existing ones.

Phase 2

3.8 Provide quality, well-maintained sporting reserves, parks and open spaces for the community.

3.7 Provide quality, well-maintained facilities for the benefit of the community.

1.1 Facilitate social connections and access to services locally.

1.5 Facilitate a range of recreation and leisure opportunities for everyone in the City.

4.7 Undertake conservation, protection and enhancement of our natural ecosystems and biodiversity.

4.9 Increase tree planting and retention of trees across the City.

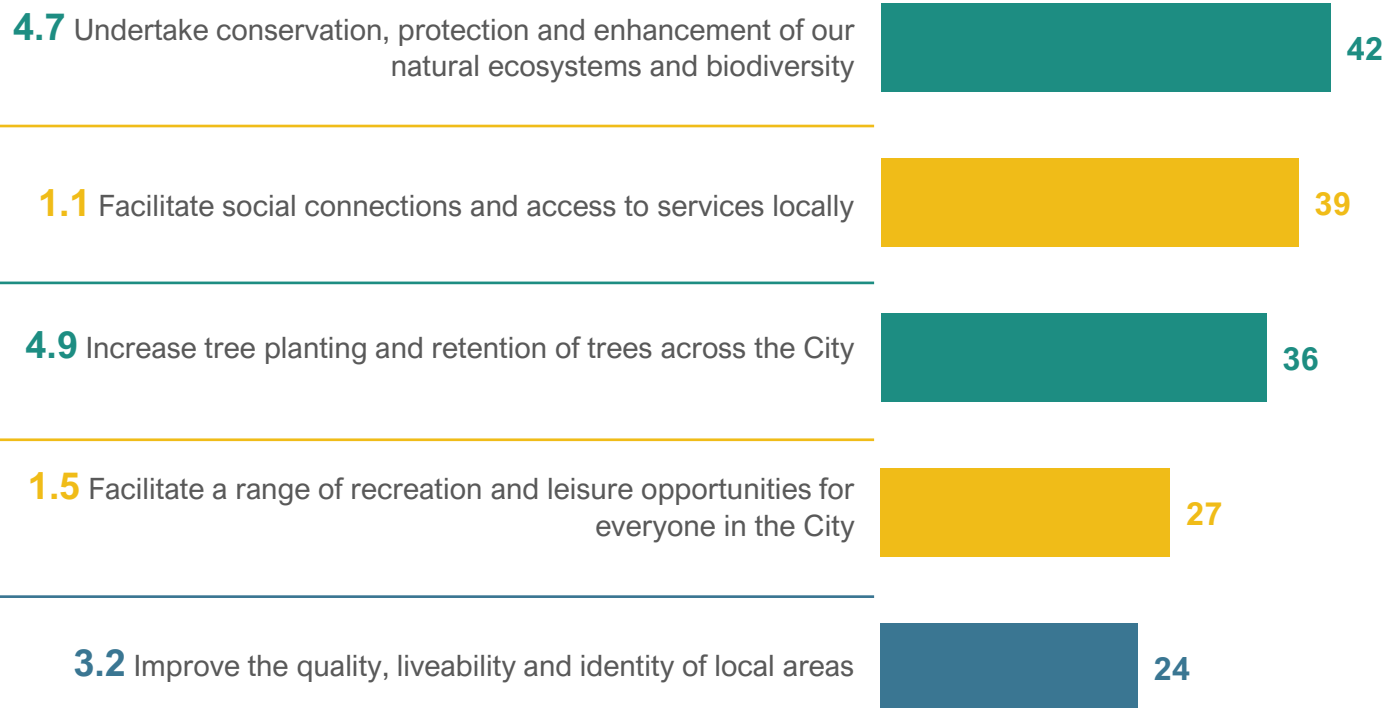


What's most important?
What's least important?

What's most important?

Priority focus areas

Top 5 most important priority focus areas



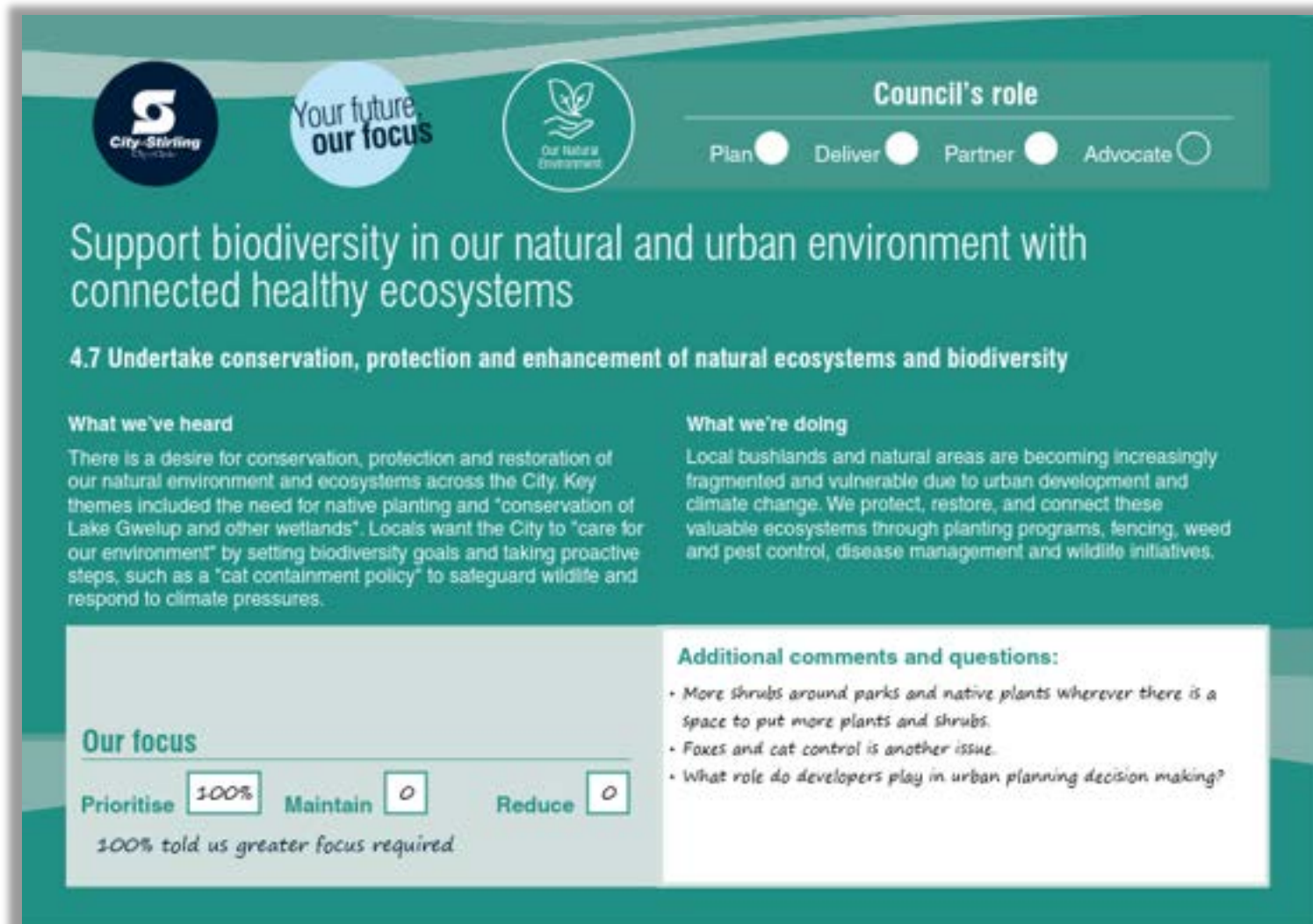
Number of community members

Based on a total of 114 community members.

Question: What's most important? Sort through your cards, identify those focus areas that are most important. Pick your top 5 **most** important priority focus areas. Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. The chart shows the 5 areas receiving the highest count.

Colours are based on key result areas, see Our Focus Areas section for Reference.

Priority focus area

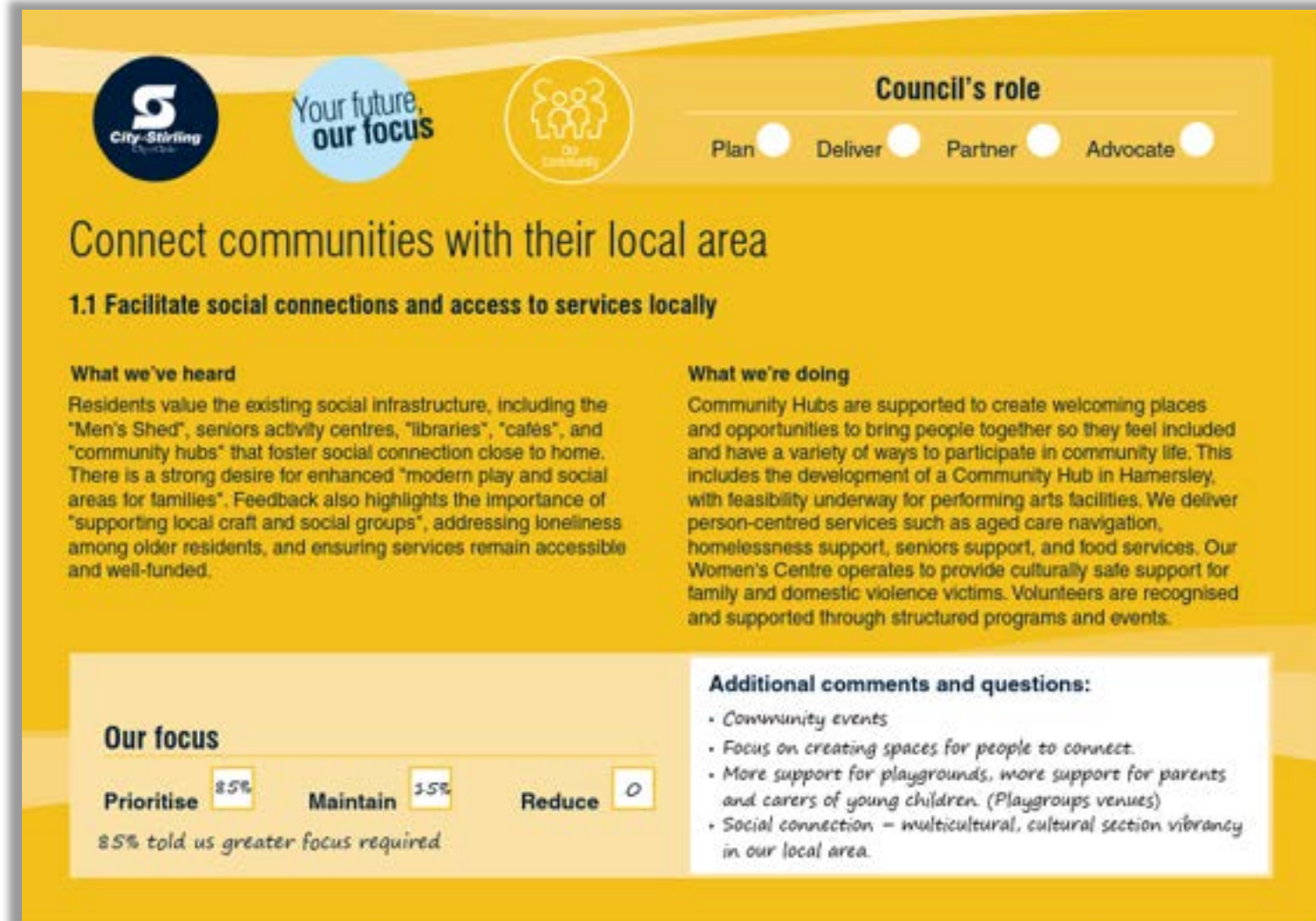


Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

Priority focus area

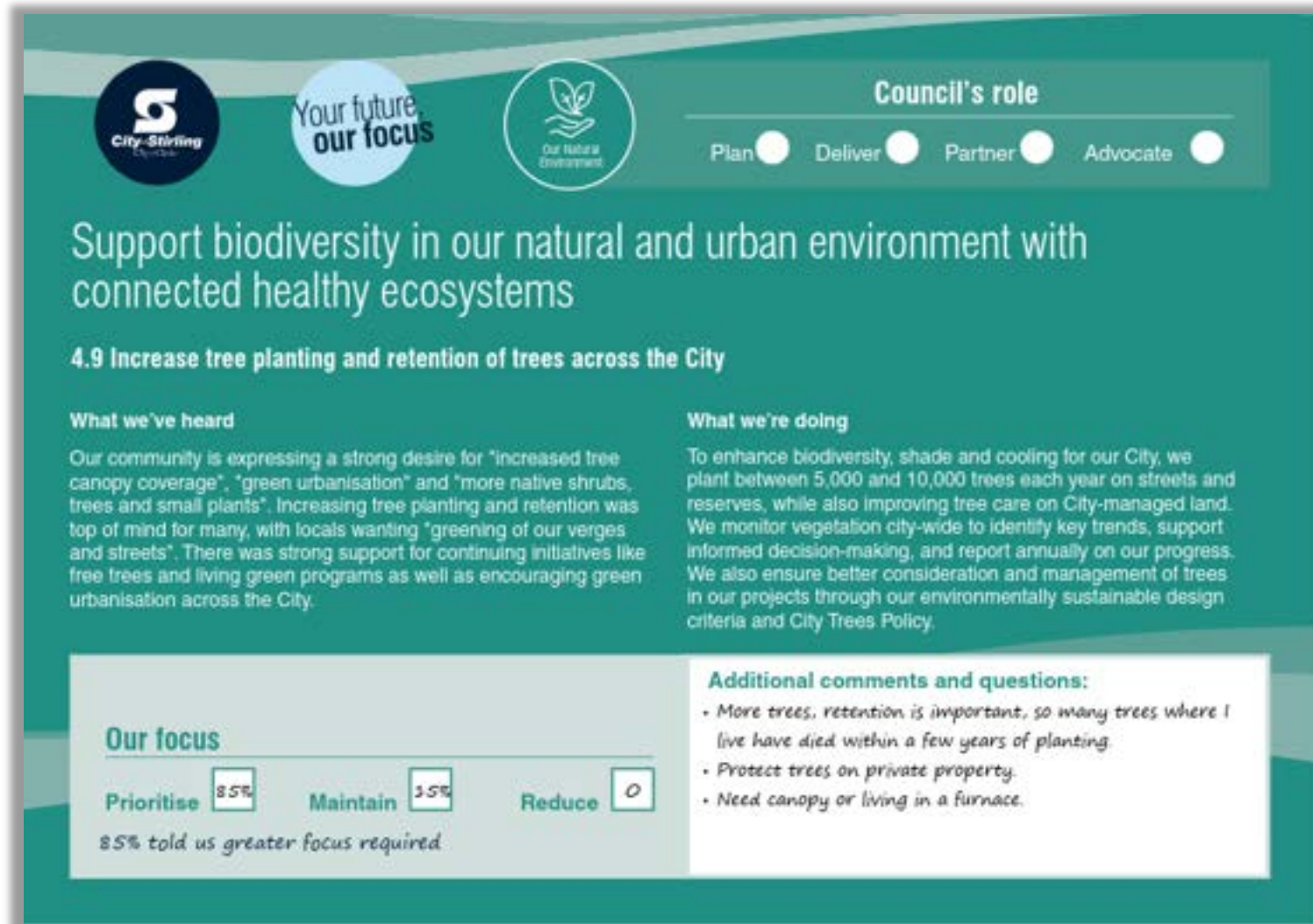


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Priority focus area



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Question: Should we prioritise, maintain or reduce this priority focus area?

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Priority focus area



Your future,
our focus



Council's role

Plan

Deliver

Partner

Advocate

Promote active and healthy lifestyle choices

1.5 Facilitate a range of recreation and leisure opportunities for everyone

What we've heard

Community members highlighted the importance of having a "range of activities offered in recreation centres" that are accessible, inclusive, and well-maintained, catering to all ages and abilities. Clubs, libraries, gyms, and leisure centres were recognised as essential hubs for connection, well-being, and active lifestyles. Feedback also called for "low-cost or free programs", as well as "more parks and recreation areas for families" that are welcoming, safe, and accessible to all.

What we're doing

The City delivers high-quality services, including gyms, aquatic centres, indoor sports courts, and public open spaces. Learn to Swim and Health & Fitness Programs are provided to encourage active lifestyles. Community sporting infrastructure, such as clubrooms, floodlighting, and basketball courts, are regularly upgraded. Accessibility improvements ensure recreational facilities are inclusive for all. Including projects such as 3 on 3 basketball. Tailored support is also offered to community sporting clubs to build capacity and sustainability.

Our focus

Prioritise 67% **Maintain** 33% **Reduce** 0

67% told us greater focus required

Additional comments and questions:

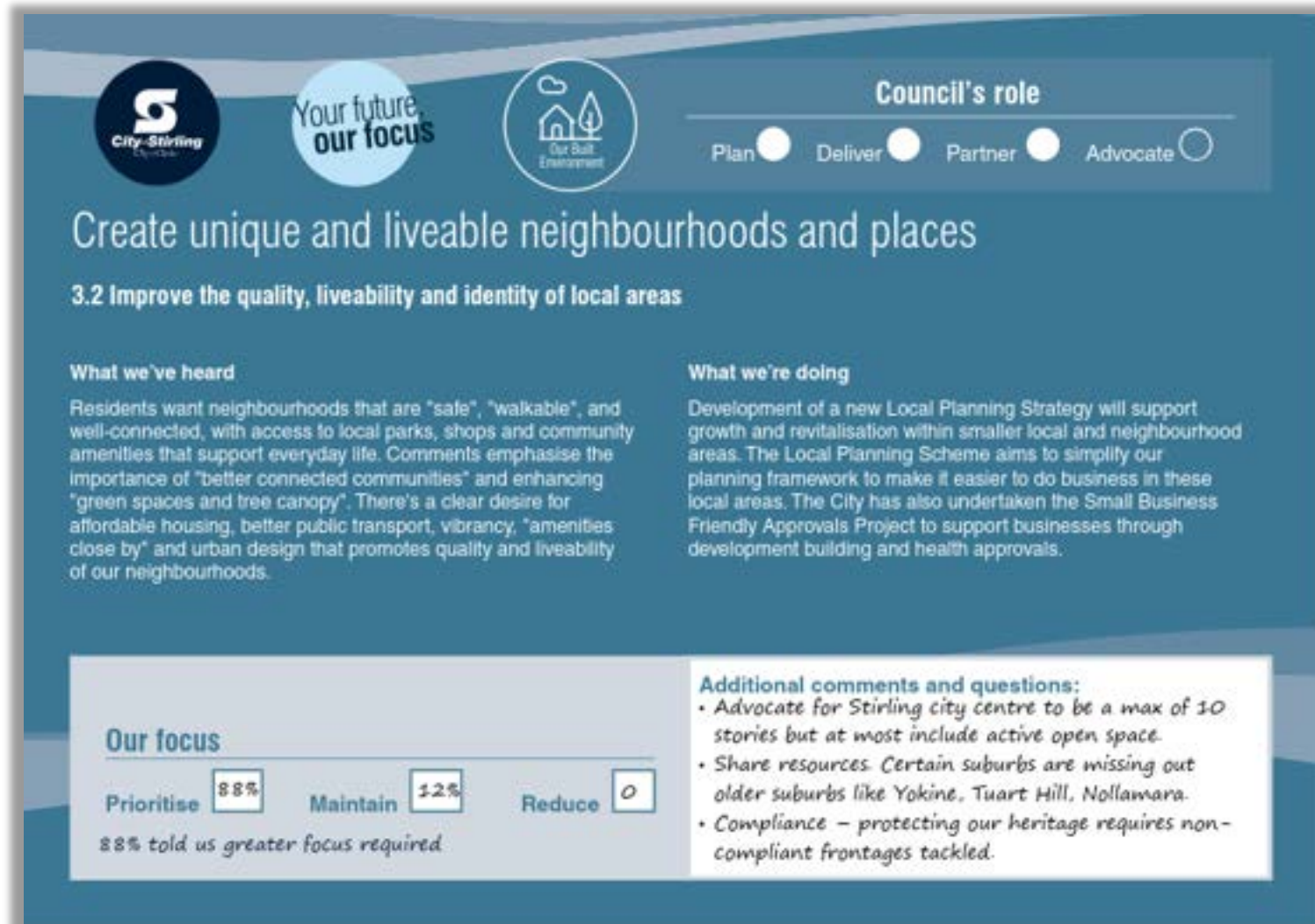
- Upgrade maintain flood / community lighting, dry parks, don't use woods, find child friendly alternatives.
- We all use these facilities.
- Accessible and affordable access to facilities and program.
- Vision – Greater and better vision on the use of public spaces and parks to improve the community and liveability feeling.

Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. Of these green dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

Priority focus area



Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this priority focus area?

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What's least important?

Lowest priority focus areas

Top 5 lowest priority focus areas



Based on a total of 114 community members.

Question: What's least important? Sort through your cards, identify those focus areas that are least important. Pick your top 5 **least** important priority focus areas.

Participants formed groups of three and selected the lowest priority focus areas by placing five red dots across 47 focus areas. The chart shows the 5 areas receiving the highest count.

Colours are based on key result areas, see Our Focus Areas section for Reference.

Lowest priority focus area



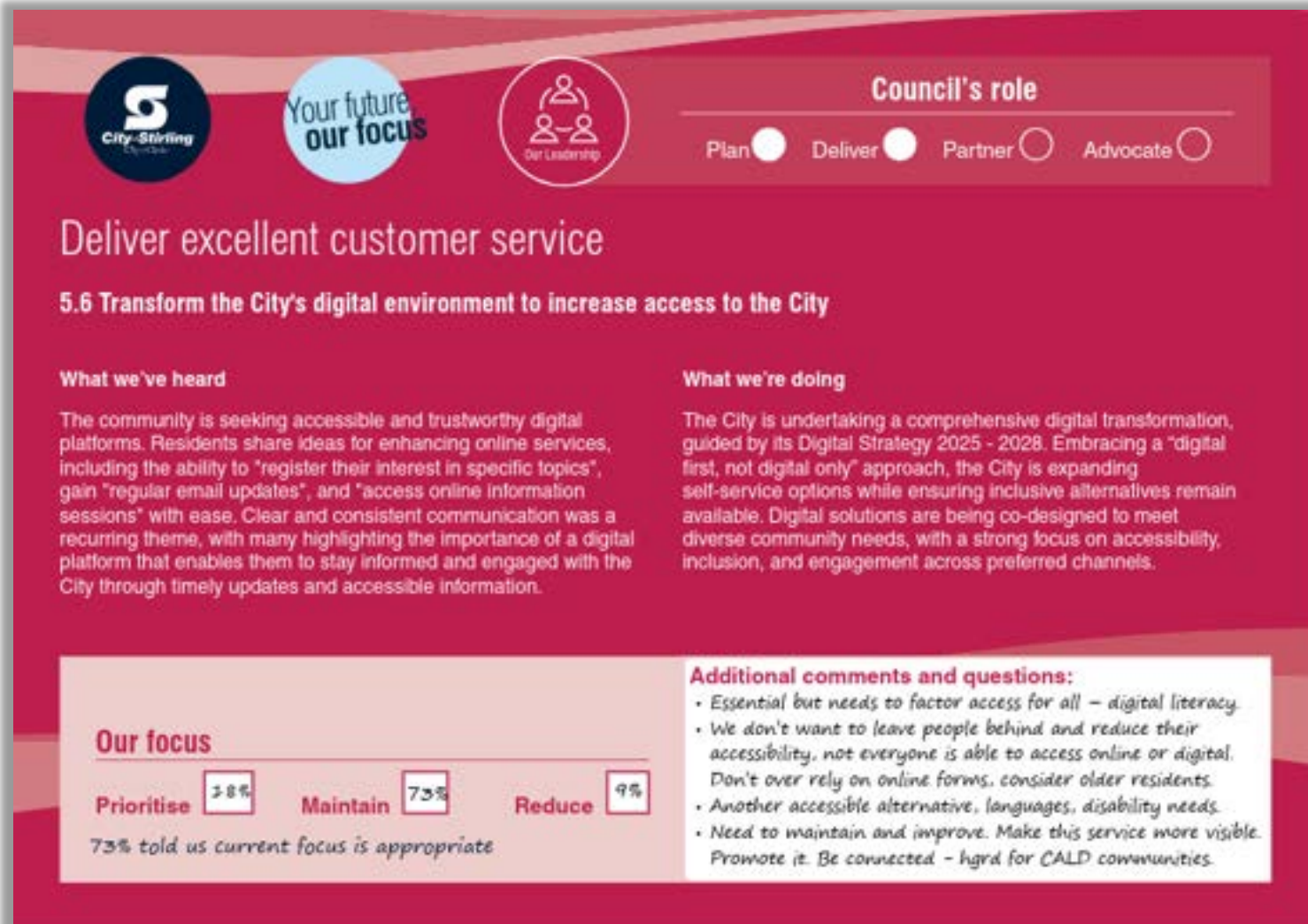
Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

Lowest priority focus area



Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

Lowest priority focus area



Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

Lowest priority focus area



Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.

Lowest priority focus area



Based on a total of 114 community members.

Question: Should we prioritise, maintain or reduce this low priority focus area?

Participants formed groups of three and selected low priority focus areas by placing five red dots across 47 focus areas.

Of these red dot cards they ticked to either prioritise, maintain or reduce the City's focus on this area.



What issues and activities should be considered in the future?

Managing growth and planning for the future



The community identified gaps or opportunities for the City to consider as part of planning for the future. These themes will help guide ongoing conversations about how the City can continue to grow in a way that reflects community priorities and supports a sustainable and liveable city.

	Population growth	Urban growth
What we heard	• Planning for future growth: the community noted the pressures of rapid population increase and the need for proactive, long-term planning to manage future challenges. • Environmental sustainability: ensuring growth is environmentally sustainable was a key concern, particularly protecting ecosystems, increasing tree canopy, improving water efficiency, and minimising environmental impacts as the City expands. • Balanced growth across sectors: while environmental issues were prioritised, some community members also emphasised the importance of supporting economic and employment growth in a sustainable and considered way.	• Connected, inclusive neighbourhoods: creating neighbourhoods with easy access to services, recreation, and community facilities. • Housing diversity and sustainable design: focusing new housing in activity centres and corridors, supported by design that strengthens local identity and liveability. • Quality public open spaces: providing well-maintained parks, open spaces, and sporting facilities that promote healthy, active lifestyles. • Integrated infrastructure planning: aligning land use and infrastructure to support safe cycling and walking networks, advocate for improved public transport, and maintain compliance with standards.
What we're doing	Looking ahead, the City of Stirling is required to accommodate a population increase of approximately 37 per cent by 2050. To help plan for this growth, it is important that future planning is informed by community perspectives. These mentioned gaps and opportunities will align with State Planning Framework pillars, that will be considered as part of our Local Planning Strategy.	
What we could consider	The next steps will be the development of the Local Planning Strategy to consider the communities priorities. These do not specifically need to be addressed in the Strategic Community Plan.	
	“The issue of the impact of increasing population was not specifically addressed, neither the impact of development on environment – which crosses to traffic, environment, and infrastructure.”	

Question: What focus areas are missing?

Participants received blank cards to add any additional information that they felt didn't fit in the comments or question section on their KRA cards.

Managing growth and planning for the future



The community identified gaps or opportunities for the City to consider as part of planning for the future. These themes will help guide ongoing conversations about how the City can continue to grow in a way that reflects community priorities and supports a sustainable and liveable city.

	Reconciliation	Homelessness	Youth and LGBTQIA+
What we heard	A desire to recognise, respect and celebrate Aboriginal and Torres Strait Islander culture, knowledge, contributions and histories.	More support for people experiencing homelessness, including better service access and housing pathways to reduce rough sleeping.	A need for health, wellbeing and social connection for young people and more inclusive engagement strategies for people aged 18 to 25, and the LGBTQIA+ community.
What we're doing	The City is delivering actions in the recently endorsed Reconciliation Action Plan (RAP) 2026–2028, including dual naming and truth-telling through the RAP Working Group and Ngalang Maya Wangkiny.	The City supports the State Government's <i>All Paths Lead to a Home</i> 2020–2030 strategy through first contact, service referrals, and local partnerships. We work with Uniting WA to deliver assertive outreach and continue to advocate for service and housing options across government.	The City is embedding the Youth Framework into the Community Development Framework, supporting opportunities for LGBTQIA+ youth people. We continue to advocate for a dedicated youth space and collaborate with partners and the Collabs group on wellbeing and social initiatives.
What we could consider	The City has prioritised proactive action through the adoption of its RAP. Further changes within the Our Community key result area in the SCP will also be considered through the major review to reflect these priorities.	Homelessness is primarily a State Government responsibility, with the City's role largely focused on advocacy. The City will consider whether changes to the Our Community key result area are required to reflect the City's intentions in this space.	The current SCP takes an inclusive, whole-of-community approach and does not identify specific age groups or gender identities. However, the insights from this process provide a valuable foundation for the City to further strengthen youth- and LGBTQIA+-related actions within existing SCP focus areas.
	<i>"More Nyoongar language and culture featured in everyday materials and buildings."</i>	<i>"My wish is for the Stirling Council to work with and lobby the State Government to create, build, and maintain accommodation and safe places for the homeless."</i>	<i>"There are no focus areas that look to improve access opportunities / services for young people. A lot of the focus areas are intergenerational in scope."</i>

Question: What focus areas are missing?

Participants received blank cards to add any additional information that they felt didn't fit in the comments or question section on their KRA cards.

Waste management and resource recovery



The community identified gaps or opportunities for the City to consider as part of planning for the future. These themes will help guide ongoing conversations about how the City can manage waste streams in ways that reflect community priorities and work towards a circular economy.

Waste management and resource recovery	
What we heard	• Advancing waste reduction and recovery: supporting stronger waste-reduction efforts and improved resource-recovery systems through planning policy and appropriate infrastructure. • Community education and behaviour change: emphasising the importance of community education to promote responsible waste habits and support sustainable practices. • Expanded waste service offerings: interest in broadening non-general waste options, such as enhanced recycling facilities, specialised drop-off services, or consideration of FOGO, to improve diversion from landfill.
What we're doing	The City helps the community to reduce waste and participate in the circular economy through a range of initiatives, such as clothes swaps and workshops, waste collection services, and providing resource recovery facilities. In 2026, the City is trialing a Food Organics and Garden Organics (FOGO) service in Coolbinia to divert food organics from landfill. This pilot will test collection and processing systems, provide residents with clear waste sorting guidance, and gather feedback to inform the potential of a future City-wide rollout.
What we could consider	The City is considering FOGO and broader waste management and recovery initiatives as part of its waste service delivery. These align with existing waste-specific focus areas in the Strategic Community Plan and will be further developed through the Corporate Business Plan.
“FOGO, waste management education and execution.”	

Question: What focus areas are missing?

Participants received blank cards to add any additional information that they felt didn't fit in the comments or question section on their KRA cards.



Our focus areas

What matters most to our community?

Priority x importance matrix



Based on a total of 114 community members.

Question: how important are each of these focus areas? **[community level of importance]** Participants rated the level of importance of each focus area on the following scale: unimportant, somewhat important, important, very important, essential. There was also an undecided option that has been excluded from this chart.

Question: What's most important? Sort through your cards, identify those focus areas that are most important. Pick your top 5 **most** important priority focus areas.

[percentage of community focus] Participants formed groups of three and selected priority focus areas by placing five green dots across 47 focus areas. This chart shows the percentage overall ranking for each priority area.

Reference

Key Result Area	How will we achieve this?
Our Community	1.1 Facilitate social connections and access to services locally
	1.2 Build strong relationships with our multicultural and diverse community
	1.3 Encourage active participation and volunteering
	1.4 Enable opportunities for lifelong learning
	1.5 Facilitate a range of recreation and leisure opportunities for everyone in the City
	1.6 Facilitate and advocate for the provision of a range of quality health services
	1.7 Educate our community and provide support to enhance community safety
	1.8 Create strong partnerships to improve community safety
Our Economy	2.1 Attract and promote investment and partnership opportunities
	2.2 Advocate, lobby and partner with stakeholders to benefit the community
	2.3 Support innovation and entrepreneurship in local business
	2.4 Make it easier to do business with the City
	2.5 Activate local centres to increase visitor and economic activity
	2.6 Support the City's cultural sector to create vibrancy in our local areas
	2.7 Encourage and support tourism growth
Our Built Environment	3.1 Prioritise growth in activity corridors and centres
	3.2 Improve the quality, liveability and identity of local areas
	3.3 Facilitate diverse housing choice for our community
	3.4 Provide and maintain safe and accessible roads and parking
	3.5 Provide a safe network of cycleways and pathways to link people and places
	3.6 Advocate for improved public transport options to enhance activity and reduce reliance on vehicle use
	3.7 Provide quality, well-maintained facilities for the benefit of the community
	3.8 Provide quality well-maintained sporting reserves, parks and open spaces for the community

Reference

Key Result Area	How will we achieve this?
Our Natural Environment	4.1 Improve the City's energy management and maximise energy efficiency
	4.2 Increase the City's generation, storage and use of renewable energy supplies
	4.3 Support, engage and guide our community to transition to net zero emissions
	4.4 Maximise the City's water efficiency and increase use of alternative water supplies
	4.5 Improve water quality monitoring, stormwater management and reduction of water pollutants
	4.6 Support, engage and guide our community to conserve and protect water resources
	4.7 Undertake conservation, protection and enhancement of natural ecosystems and biodiversity
	4.8 Plan and adapt to climate change impacts
	4.9 Increase tree planting and retention of trees across the City
	4.10 Support, engage and guide our community to connect with nature and improve biodiversity across the City
	4.11 Increase the City's use of recycled and recyclable materials
	4.12 Reduce the City's waste generation
	4.13 Improve resource recovery for all waste streams across the City
	4.14 Support, engage and guide our community to reduce waste generation and divert waste from landfill
Our Leadership	5.1 Comply with legislation, standards and obligations
	5.2 Conscious and effective management of risk
	5.3 Provide local government sector leadership
	5.4 Provide consistent, responsive and efficient customer service
	5.5 Involve, engage and inform our community
	5.6 Transform the City's digital environment to increase access to the City
	5.7 Plan for the future, manage resources and measure performance
	5.8 Provide responsible financial and asset management
	5.9 Drive improvement and innovation to build capacity and increase efficiency and effectiveness
	5.10 Maintain a highly skilled and effective workforce